Ontario

National Child Benefit Reinvestment

Second Annual Ontario/Municipal Report

Details from across Ontario on
Municipal National Child Benefit
Reinvestment Strategies

December 2000

A Message from the Minister of Community and Social Services

I am pleased to present the 2000 Ontario/Municipal Report on National Child Benefit Reinvestment. This second annual report provides an accounting to the public of the Ontario National Child Benefit savings and reinvestment expenditures in 1999 by the province's forty-seven Consolidated Municipal Services Managers (including ten District Social Services Administration Boards) and provides information on planned reinvestment strategies for 2000.

Through the National Child Benefit, Ontario is working with other provinces and territories and the federal government to help reduce child poverty and promote parents' attachment to the labour market. Ontario municipalities are also key partners in this important initiative.

Consolidated Municipal Services Managers (CMSMs) are responsible for managing and delivering a range of human services, including the National Child Benefit municipal reinvestment. A new and stronger provincial-municipal relationship has emerged over the last few years as our shared focus has shifted to increasing accountability to taxpayers, streamlining local service delivery, developing local expertise and innovation, and working to ensure the overall improvement of services to people. Through this realignment, municipalities have retained their strong local identities and sense of community. The NCB municipal reinvestment strategies that are contained in this report reflect this diversity.

A wide range of programs and services for children and families are provided through the National Child Benefit. I believe that NCB reinvestments are helping to improve the quality of life for children and families in Ontario. This report reflects Ontario's ongoing commitment to reporting to the public on how we are implementing the National Child Benefit to address child poverty and improve child outcomes in Ontario.

Children continue to be a priority for this government. Our goals are to ensure that every child gets the best possible start in life and to ensure the protection of those children who are the most vulnerable. I firmly believe that the best social program is a job. Over the past five years, more than 700,000 net new jobs have been created throughout the province. To date, over half a million people have left the welfare roles, breaking free from the cycle of welfare dependency.

In conclusion, I would like to acknowledge the efforts of CMSMs across the province in implementing and reporting on NCB reinvestments. But there is still work for us all to do. We've seen an unprecedented amount of change in the delivery of social assistance in recent years. This has been a huge challenge, both for the province and for municipalities. CMSMs are meeting this challenge. These changes have meant that National Child Benefit municipal reinvestment spending got off to a slower start than provincial reinvestment spending. Now it's time for CMSMs to focus on spending their full NCB savings in the year that it accrues. My Ministry is continuing its efforts to make this happen and we are committed to publicly sharing our results on an annual basis.

What is the National Child Benefit?

The National Child Benefit is a major initiative on the part of federal, provincial and territorial governments to help prevent and reduce the depth of child poverty, promote attachment to the work force and reduce government overlap and duplication.

The National Child Benefit helps all low-income families:

- Parents on welfare are supported with better access to benefits and services for their children which they can keep as they move into jobs;
- Parents already working in low-income jobs now get much needed support to stay employed.

The underlying premise is that, in the long term, child poverty will be reduced if parents on social assistance enter the work force and remain in it. The strategy of the National Child Benefit is to reduce child poverty by providing income supplements and other assistance outside of social assistance so that families can keep those supports as they move into jobs.

The long-term objective is to increase the child benefit over time to provide a national platform of income support for children that is large enough to eliminate the "welfare wall."

The "welfare wall" or barriers to employment, refers to the economic disincentives to work that occur when social assistance benefits for families with children are more than the earnings and other benefits that parents can receive from a job.

Enhanced programs and services provided through National Child Benefit reinvestment initiatives also provide essential supports for children so that parents can enter and/or remain in the work force. Children will benefit from their parents' improved situation as more parents find and keep jobs.

Under the National Child Benefit, the Government of Canada has increased the income support it provides to low income families with children, through its Canada Child Tax Benefit program. This provides a basic benefit for children across Canada, regardless of whether their parents are in jobs or receiving social assistance.

In turn, most provinces, territories and First Nations have adjusted the support they provide to families with children through social assistance, and all of them have invested in new and enhanced benefits and services for low-income families with children. Guided by the goals of the National Child Benefit, each jurisdiction has the flexibility to ensure that reinvestments under the National Child Benefit meet the specific needs of families in their communities.

The annual federal/provincial/territorial (FPT) *National Child Benefit Progress Report* provides further information on the National Child Benefit initiative, including details on the reinvestment strategies for provincial and territorial governments as well as First Nations.
For copies of this FPT report go to "http://socialunion.gc.ca/ncb_e.html".

The Commitment to Public Accountability

All governments participating in the National Child Benefit initiative are committed to reporting to the public on the progress of the initiative, including details on provincial/territorial and First Nations on reserve reinvestment strategies. Ontario is also committed to full public accountability of municipalities' National Child Benefit reinvestment strategies and spending.

The funding made available under the National Child Benefit initiative enables Ontario to provide lower-income families with more resources to support the healthy development of their children. Because Ontario's CMSMs share in the National Child Benefit reinvestment, the programs and services that comprise Ontario's National Child Benefit Reinvestment Strategy reflect the diversity of local communities coupled with an overall approach to providing additional financial assistance for low-income families across Ontario. Accountability for the use of National Child Benefit reinvestment funds is shared between the Ontario government and our CMSMs.

The first annual report on the FPT NCB provided estimated savings and expenditure information for 1998-99 and 1999-00. The second annual FPT *National Child Benefit Progress Report* will include actual data for 1998-99 as well as estimates for 1999-00 and 2000-01.

Similarly, this 2000 Ontario/Municipal Report highlights the actual CMSM NCB program expenditures for 1999 and sets out the CMSM NCB strategies for 2000.

What is Ontario's National Child Benefit Reinvestment Strategy?

Ontario's overall reinvestment funds for 1999/00 were estimated at approximately $151 million. As social assistance continues to be cost-shared between the province and municipalities[1] each has a role to play in the Ontario National Child Benefit reinvestment strategy. In 1998[2], for the period of July to December, CMSMs had actual savings of $10.9 million in NCB funds available for reinvestment. In 1999, for the period of January to December, CMSMs had actual savings of $27 million. For 2000, municipalities have an estimated $33.9 million available for NCB reinvestment strategies.

FPT governments participating in the NCB agreed to a Reinvestment Framework to guide their reinvestment decisions. This framework applies to provinces, territories, First Nations and Ontario municipalities. All social assistance savings amounts which become available because of the NCB must be reinvested in new or enhanced programs, benefits and/or services which meet the NCB objectives of helping to prevent and

[1] Effective January 1, 1999, for the purposes of the delivery of social services at the local level, municipal tiers across Ontario were re-designated into forty-seven Consolidated Municipal Services Managers (CMSM). Consolidation of municipal services management continued into1999 for some CMSMs. In addition to other social services responsibilities, these forty-seven municipal entities are responsible for allocating and reporting on municipal reinvestment funds.

[2] Municipalities in Ontario operate their budgets based upon the calendar year.

reduce the depth of child poverty and promoting attachment to the labour force. In addition, NCB reinvestment funds are not to be used to replace current program spending. Rather they are to be used to create new programs or enhance existing funding.

Provincial National Child Benefit Reinvestment Strategy

To date, Ontario has invested its National Child Benefit savings in the Ontario Child Care Supplement for Working Families (OCCSWF). Created in 1998 and enhanced in 1999 and again in 2000, this program provides low- to middle-income families with children a maximum benefit of $1,100 annually for each child under age seven. Children in single parent families also receive an additional benefit of up $210 annually. Families are eligible for benefits if they have work earnings exceeding $5,000 or if they are attending school or training programs and have child care expenses. The supplement is reduced as incomes rise above $20,000.

CMSM National Child Benefit Reinvestment Strategies

In determining how to allocate their respective portions of the National Child Benefit, Ontario CMSMs were asked by the province in the Fall of 1998 to develop their own reinvestment strategies following the same National Child Benefit reinvestment guidelines as the provinces and territories. This included using their reinvestment funds for purposes that meet National Child Benefit objectives. As with provincial reinvestment, CMSMs were given the flexibility to develop strategies that met their local needs and priorities.

Municipalities were strongly encouraged to use NCB reinvestment funds:

- For MCSS/municipal new cost-shared initiatives such as Ontario Works child care and the Learning Earning and Parenting Program (LEAP);
- Healthy Babies, Healthy Children (HBHC) program;
- For enhancing programs and benefits geared to children and their families that meet the NCB objectives; and,
- To create new programs or enhance existing programs that meet the NCB objectives, rather than replacing or offsetting current program spending.

With respect to costs related to administering programs, municipalities were advised that eligible administration costs were only for programs identified under municipal NCB reinvestment strategies. The municipality must demonstrate that the program's administration funds are in line with similar programs for children.

Municipalities were strongly advised not to expend their NCB reinvestment funds on replacement programs for funding that had been recently reduced or cancelled by the province, planning or consulting processes, capital expenditures and, adjustments to social assistance that constitute a rate adjustment to social assistance i.e. where the programs are paid out in the form of income.

These guidelines provided the 47 Consolidated Municipal Services Managers with the flexibility to invest in programs and services to meet their local community needs. Municipalities were asked to provide the details of their strategies to the province. That information was then used to develop this report.

The National Child Benefit was launched in July 1998. Therefore, municipal reinvestment funds for 1998 were accumulated from July to December (savings accrue on a monthly basis). Municipalities had the option of carrying their 1998 reinvestment savings forward into1999 given the need for additional time to develop strategies and seek council approval. Some municipalities also took the opportunity to consult within their community on their proposed strategy, prior to confirming it. As a result, most municipalities began implementing their National Child Benefit reinvestment programs and services in 1999[3].

In addition to having to develop NCB reinvestment strategies in late 1998 and early 1999, many municipalities were also focussed on consolidating operations and services during 1998 and 1999. This has resulted in some municipalities being somewhat slower to fully confirm their NCB reinvestment strategies than others have.

Now that municipal reinvestment is underway, the Ministry expects municipalities to make best efforts to reinvest their NCB savings in the calendar year that they are accrued.

The province is committed to continuing its work with municipalities as the NCB initiative matures. This is to ensure that municipal capacity is built to ensure that CMSMs are spending their reinvestment savings in full and are accurately reporting and providing relevant data on their respective NCB reinvestment strategies.

[3] To ensure that municipalities do not overspend nor significantly underspend in relation to the reinvestment estimates, municipalities are approved to discount their reinvestment strategy funding by 10%. This will help municipalities continue to balance their budgets while taking into account the impact of social assistance caseload changes on the National Child Benefit reinvestment funds.

Actual expenditures and further relevant data for 2000 will be available in the next Ontario Report expected in Fall 2001.

For ease in reporting, and for the purpose of consolidating data in future years, municipal reinvestments are classified in this report according to the five key areas used to categorise provincial/territorial reinvestment strategies in the FPT *National Child Benefit Progress Report 1999:*

- *Child/Day Care:* Funds directed to childcare services allow more low-income working families to gain access to these supports or to have their share of child care costs reduced. These strategies assist low-income families with the additional costs of work;

- *Early Childhood Services and Children-At-Risk Services:* reinvestment funds are directed to early intervention programs to help give children a healthy start in life. There include nutritional programs, prenatal screening programs, recreational programs and community programs for youth;

- *Supplementary Health Benefits:* these reinvestment strategies provide low-income families with additional benefits for their children outside of the social assistance system, helping with the transition to employment. Some of the items include assistance with prescription drugs, dental and optical care costs;

- *Child Benefits and Earned Income Supplements:* Provincial earned income supplements and/or child benefits are paid to working families, which provide them with additional resources to help with the added costs of employment;

- *Other:* In this category are other reinvestments in programs and supports for low-income families that address National Child Benefit objectives.

What else is Ontario doing to improve outcomes for children?

This government is committed to helping children who live in poverty. We believe that promoting a healthy economy, which creates jobs, is the best way to support families and help reduce poverty. Since 1995, 795, 000 net new jobs have been created and more than 565,690 people, including 247,820 dependent children, have stopped relying on welfare.[4]

This government is also ensuring that other supports are available for children in need:

- Ontario Works participants are benefiting from $40.2 million in child care funding to help these parents access job opportunities.

- $25 million in child care funding and other supports is helping teen parents on welfare finish high school, develop the skills they need to get jobs, and learn important parenting skills under the Learning Earning and Parenting (LEAP) program;

- Approximately 365,000 children under age seven, in 222,000 low- and middle-income two parent families will receive up to $1,100 under the Ontario Child Care Supplement for Working Families;

- An additional 77,000 children under age seven, in 63,000 single parent low- and middle-income families will receive up to $1,310 under the Ontario Child Care Supplement for Working Families;

- Since 1995, our government has increased funding for child welfare Children's Aid by 80 per cent, to over $650 million allowing Children's Aid Societies to hire 1,000 new child protection workers;

- Over 135,000 children receive a nutritious meal on school days through our $4.5 million partnership in the Ontario Breakfast for Learning Program;

- All 139,000 babies born annually in Ontario are being screened through our $67 million Healthy Babies, Healthy Children early intervention and prevention program;

- Over 5,000 children and their families in eight communities benefit from our $5 million annual commitment to the Better Beginnings, Better Futures prevention program;

- Our $10 million grant to Invest in Kids Foundation supports prevention and early intervention initiatives for high risk children.

[4] These figures come from November 2000 update of Children's Secretariat Fact Sheet "Government's efforts to provide support for children living in poverty."

Where Can I Get More Information?

For further information about Ontario's reinvestment under the National Child Benefit in Ontario please contact:

Client Services Unit
Telephone: 1-888-789-4199
Fax: (416) 325-7136
Ministry of Community and Social Services
Room M1-57 900 Bay Street
Toronto, Ontario
M7A 1N3

Further information about the Ministry's programs for children and families is available on the Ministry's website at "www.gov.on.ca/CSS/". In addition, general information about other Ontario initiatives aimed at children can be found on the Children's Secretariat's website at www.childsec.gov.on.ca/.

For further information about specific municipal reinvestment under the National Child Benefit, please contact the individual municipality directly.

For further information on other governments' reinvestment under the NCB visit http://socialunion.gc.ca/ncb_e.html

Appendix 1 – Details of Municipal Reinvestment Strategies

The following NCB reinvestment information was provided to the Ministry of Community and Social Services by each of the 47 Consolidated Municipal Services Managers. Actual 2000 expenditures and savings data for each CMSM will be available in 2001 in the third annual report.

Any further questions about respective CMSM reinvestment strategies should be directed to the CMSM. General addresses, telephone and fax numbers have been provided for each of the 47 Consolidated Municipal Services Managers.

Algoma

In 1998 Algoma had actual NCB savings of $64,907 and in 1999 it had actual savings of $153,602. In 1999, its actual expenditures were $183,885. It expended these funds on the following programs:

- Child Care;
- Early Childhood Supports; and,
- Supplementary Health Benefits.

In 2000, Algoma had an estimated $198,000 available for reinvestment as well as the 1998/99 carryover of $34,624. Algoma is projecting expenditures of $170,000 in 2000. Algoma's 2000 reinvestment strategy focused on the initiatives noted above.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
218,509	183,885	34,624	198,000	232,624	170,000

As a result of municipal realignment, 1998 was devoted to the development, implementation and operationalization of the new service delivery agent. Work in 1999 focused the majority of Algoma's efforts on the implementation of a number of large government programs, in addition to the NCB initiative. Underspending of NCB reinvestment savings is also due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative.

For a breakdown of individual program spending and for further information on Algoma's NCB reinvestment strategy contact:
Algoma DSSAB
R.R. #1
1 Collver Road
Thessalon, ON P0R 1L0
Phone: (705) 842-3370 Fax: (705) 842-3747

Brantford

In 1998 Brantford had actual NCB savings of $168,212 and in 1999 it had actual savings of $210,686. In 1999, its actual expenditures were $89,259. It expended these funds on the following programs:

- Neighbourhood Resource Centre;
- Food For Thought (school breakfast and snack program, early childhood services);
- Sole Support Employment Counsellors (specialized supports for sole support clients);
- Budget Counselling (financial management counselling);
- Medical Needs For Working Poor (provision of emergency medical needs for families);
- Employment Start-Up Benefit For Working Poor (to support moving from basic/minimum wage employment);
- Family Support Workshops (facilitate families obtaining support);
- Emergency Food Services (emergency food services 365 days per year);
- Recreation and Leisure (recreation and leisure subsidies);
- LEAP;
- After School Program (child care in a structured setting, nutritious snacks);
- Youth Drop-In Program (after hours youth drop in centre); and,
- Paternity Testing (to assist mothers, who cannot afford the cost of paternity testing, to potentially access child support).

In 2000, Brantford had an estimated $360,000 available for reinvestment as well as the 1998/99 carryover of $289,639. Brantford is projecting expenditures of $625,640 in 2000. Brantford's 2000 reinvestment strategy focused on the initiatives noted above.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
378,898	89,259	289,639	360,000	649,639	625,640

For a breakdown of individual program spending and for further information on Brantford's NCB reinvestment strategy contact:

City of Brantford
P.O. Box 818
Brantford, ON N3T 5R7
Phone: (519) 759-4150 Fax: (519) 751-7109

Bruce

In 1998 Bruce had actual NCB savings of $50,000 and in 1999 it had actual savings of $102,667. In 1999, its actual expenditures were $97,476. It expended these funds on the following programs:

- Behaviour Therapy;
- Enhanced School Age Program;
- Child Care Support Fund;
- Walkerton Co-op Nursery;
- LEAP;
- Hard-to-Serve;
- Enhanced Fund Transfer;
- Resource Teacher;

In 2000, Bruce had an estimated $177,000 available for reinvestment as well as the 1998/99 carryover of $55,221. Bruce is projecting expenditures of $233,000 in 2000. Bruce's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Bruce Community Library; and
- Good Food Box.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
152,667	97,476	55,221	177,000	232,231	233,000

For a breakdown of individual program spending and for further information on Bruce's NCB reinvestment strategy contact:

County of Bruce
P.O. Box 70
30 Park Street
Walkerton, ON N0G 2V0
Phone: (519) 881-1291 Fax: (519) 881-1619

Chatham-Kent

In 1998 Chatham-Kent had actual NCB savings of $118,019 and in 1999 it had actual savings of $295,488. In 1999, its actual expenditures were $208,229. It expended these funds on the following programs:

- Healthy Babies, Healthy Children;
- Special Needs Child Care;
- Family Focus Resource Centre;
- Recreational Services For Low Income Children;
- Family Nutrition Programs;
- LEAP; and
- OW Child Care.

In 2000, Chatham-Kent had an estimated $381,000 available for reinvestment the 1998/99 carryover of $205,278. Chatham-Kent is projecting expenditures of $381,500 in 2000. Chatham-Kent's 2000 reinvestment strategy focused on the initiatives noted above.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
413,507	208,229	205,278	381,000	586,278	381,000

For a breakdown of individual program spending and for further information on Chatham-Kent's NCB reinvestment strategy contact:

Municipality of Chatham-Kent
315 King St. West
P.O. Box 640
Chatham, ON N7M 5K8
Phone: (519) 360-1998 Fax: (519) 436-3237

Cochrane DSSAB

In 1998 Cochrane had actual NCB savings of $110,328 and in 1999 it had actual savings of $274,866. In 1999, its actual expenditures were $117,134. It expended these funds on the following programs:

- Healthy Babies, Healthy Children;
- Frank Krznaric Nutrition Program;
- Enhanced Breakfast Program;
- Timmins Family YMCA;
- South Cochrane Child and Youth Services; and,
- Brighter Futures.

In 2000, Cochrane had an estimated $367,000 available for reinvestment as well as the 1998/99 carryover of $268,060. Cochrane is projecting expenditures of $592,000 in 2000. Cochrane's 2000 reinvestment strategy focused on the following initiatives:

- School Nutrition Program;
- LEAP;
- Timmins Family YMCA;
- Healthy Babies, Healthy Children;
- Northern College of Applied Arts and Technology - Resource Skills Enhancement;
- Timmins and Area Child Care.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
385,194	117,134	268,060	367,000	635,060	592,000

NCB reinvestment savings have been underspent in part due to the requirement that local Council review and approve expenditure of savings based on actuals rather than estimates. The CMSM is fully spending the NCB reinvestment savings, but currently with a one year lag. Any actual unspent dollars will be rolled into the next year.

For a breakdown of individual program spending and for further information on Cochrane's NCB reinvestment strategy contact:

Cochrane DSSAB
The 101 Mall
38 Pine Street N., Unit 120
Timmins, ON P4N 6K6
Phone: (519) 360-1998 Fax: (519) 436-3237

Cornwall

In 1998 Cornwall had actual NCB savings of $176,461 and in 1999 it had actual savings of $430,764. In 1999, its actual expenditures were $89,992. It expended these funds on the following programs:

- Support For Individuals With Special/Extraordinary Needs Related to Employment;
- Parenting Through Play Summer Program; and,
- LEAP.

In 2000, Cornwall had an estimated $572,000 available for reinvestment as well as the 1998/99 carryover of $517,233. Cornwall is projecting expenditures of $354,000 in 2000. Cornwall's 2000 reinvestment strategy focused on the following initiatives:

- Child Care;
- LEAP; and
- Community Programs Benefiting Low Income Children.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
607,225	89,992	517,233	572,000	1,149,955	354,000

Since the designation of the CMSM on April 1,1999, Cornwall has required time to establish local funding parameters, an applications process, and an NCBR Advisory Committee comprised of community members. The process is now well established to solicit and screen community applications and make funding recommendations to the municipality, resulting in allocation of the 1998/99 carryover funds in 2000.

For a breakdown of individual program spending and for further information on Cornwall's NCB reinvestment strategy contact:

City of Cornwall
P.O. Box 877
360 Pitt Street
Cornwall, ON K6H 5T9
Phone: (613) 932-6252 x325 Fax: (613) 932-8145

Dufferin

In 1998 Dufferin had actual NCB savings of $17,041 and in 1999 it had actual savings of $38,765. In 1999, its actual expenditures were $36,811. It expended these funds on the following programs:

- Dufferin Housing Program;
- Dufferin Child Care Fund; and,
- Dufferin Youth initiative.

In 2000, Dufferin had an estimated $46,000 available for reinvestment as well as the 1998/99 carryover of $18,995. Dufferin is projecting expenditures of $70,000 in 2000. Dufferin's 2000 reinvestment strategy focused on the following initiatives:

- Axcess Zone;
- Dufferin Children's Aid Society;
- Orangeville Youth Initiative;
- Community First;
- National Kids Day; and
- Orangeville Women's Centre.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
55,806	36,811	18,995	46,000	64,995	70,000

Underspending of NCB reinvestment savings in 1999 was due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative.

For a breakdown of individual program spending and for further information on Dufferin's NCB reinvestment strategy contact:

County of Dufferin
51 Zina Street
Orangeville, ON L9W 1E5
Phone: (519) 941-2816 Fax: (519) 941-4565

Durham

In 1998 Durham had actual NCB savings of $352,175 and in 1999 it had actual savings of $793,015. In 1999, its actual expenditures were $145,833. It expended these funds on the following programs:

- Healthy Babies, Healthy Children;
- Child Care;
- Behaviour Management;
- Parenting Series;
- Family Services;
- Special Assistance;
- Youth Dental Care; and,
- Second Chance for 16 and 17 year olds.

Durham had an estimated $1.0 M available for reinvestment in 2000 as well as the 1998/99 carryover of $999,357. Durham's 2000 reinvestment strategy focused on the initiatives listed above as well as:

- Summer Camps;
- Ontario Works Transition Child Care;
- Parent Supports; and
- Durham Child Nutrition Project.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
1,145,190	145,833	999,357	1,042,000	2,041,357	1,296,000

Underspending of NCB reinvestment savings is due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative. Implementation issues exist based on additional pressures placed on staff to allocate the NCB funds in an equitable, fair and accountable manner.

For a breakdown of individual program spending and for further information on Durham's NCB reinvestment strategy contact:

Regional Municipality of Durham
P.O. Box 623
605 Rossland Road, East
Whitby, ON L1N 6A3
Phone: (905) 668-7711 Fax: (613) 668-1567

Grey

In 1998 Grey had actual NCB savings of $73,409 and in 1999 it had actual savings of $176,062. In 1999, its actual expenditures were $158,491. It expended these funds on the following programs:

- The Women's Centre;
- M'Wikwedong Friendship Centre Community Kitchen;
- Community Living Enhanced Funding;
- Grey/Bruce Planning and Coordination Committee; and
- Good Food Box.

In 2000, Grey had an estimated $233,000 available for reinvestment as well as the 1998/99 carryover of $90,980. Grey is projecting expenditures of $297,000 in 2000. Grey's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Grey-Bruce Children's WRAP (Working to Reinforce All Partners); and
- Grey-Hanover Resource Centre.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
249,471	158,491	90,980	233,753	296,980	297,000

For a breakdown of individual program spending and for further information on Grey's NCB reinvestment strategy contact:

County of Grey
595 Ninth Ave. East
Owen Sound, ON N4K 3E3
Phone: (519) 376-2205 Fax: (519) 376-7970

Haldimand-Norfolk

In 1998 Haldimand-Norfolk had actual NCB savings of $70,733 and in 1999 it had actual savings of $166,506. It did not expend any NCB reinvestment savings in 1999.

In 2000, Haldimand-Norfolk had an estimated $216,000 available for reinvestment as well as the 1998/99 carryover of $237,239. Haldimand-Norfolk is projecting expenditures of $335,500 amount in 2000. Haldimand-Norfolk 's 2000 reinvestment strategy focused on the following initiatives:

- LEAP;
- Discretionary Health Benefits;
- AIM 2000;
- Life Skills Counselling
- COPE Parenting
- Wraparound Services;
- Children Witnessing Domestic Violence;
- Poverty Awareness Task Force.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
237,239	0	237,239	216,000	453,239	335,000

Council decisions affecting any new or additional expenditures for the Regional Municipality of Haldimand-Norfolk have been placed on hold by the Transition Board until the new Councils for the separate areas of Haldimand and Norfolk take over on January 1, 2001.

For a breakdown of individual program spending and for further information on Haldimand-Norfolk's NCB reinvestment strategy contact:

Regional Municipality of Haldimand-Norfolk
70 Town Centre Drive
Townsend, ON N0A 1S0
Phone: (519) 587-4911 Fax: (519) 587-3119

Halton

In 1998 Halton had actual NCB savings of $95,639 and in 1999 it had actual savings of $202,770. In 1999, its actual expenditures were $167,784. It expended these funds on the following programs:

- Ontario Works Child Care (child care);
- LEAP (child care);
- Healthy Babies, Healthy Children (early childhood support, children at risk);
- Healthy Community Funding (one-time funding for project proposals that meet the NCBS reinvestment objectives);
- Ontario Works Dental (ages 16-17 – supplementary health benefits); and
- Kids Count (community development project related to identifying and addressing community needs related to child health, safety, learning and activities).

In 2000, Halton had an estimated $252,000 available for reinvestment as well as the 1998/99 carryover of $130,625. Halton is projecting expenditures of $312,000 in 2000. Halton's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Even Start (programs that improve dignity for children);
- Healthy Babies, Healthy Children;
- Recreation Programs;
- Transportation (for non-Ontario Works transportation costs for HBHC clients);
- Food Security (food vouchers for families on OW and /or receiving child care fee subsidy);
- Child Development/Parenting Centre; and

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
298,409	167,784	130,625	252,000	382,625	312,000

Underspending of NCB reinvestment savings is due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative.

For a breakdown of individual program spending and for further information on Halton's NCB reinvestment strategy contact:

Regional Municipality of Halton
1151 Bronte Road
Oakville, ON L6M 3L1
Phone: (905) 825-6000 x7236 Fax: (905) 825-8273

Hamilton-Wentworth

In 1998 Hamilton-Wentworth had actual NCB savings of $661,415 and in 1999 it had actual savings of $1,621,559. In 1999, its actual expenditures were $2,175,000. It expended these funds on the following programs:

- LEAP (child care);
- Reemployment Strategies (other);
- Layettes (other);
- Ontario Works Child Care (child care);
- Reinstate Special Income Benefits (supplementary health);
- Subsidized Culture/Recreation (children at risk);
- Community Programs (children at risk); and,
- Assistive Devices (supplementary health).

In 2000, Hamilton-Wentworth had an estimated $2.2 M available for reinvestment. Hamilton-Wentworth is projecting expenditures of $2.0 M amount in 2000. Hamilton-Wentworth's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Emergency Child Care;
- NCB Grant Program;
- Enhanced Resource Centre Funding;
- Healthy Babies, Healthy Children Enhancement;
- Enhanced Access Support Program; and
- Enhanced Breastfeeding Program.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
2,282,974	2,175,000	1,742,480	2,170,000	2,277,974	2,044,000

For a breakdown of individual program spending and for further information on Hamilton-Wentworth's NCB reinvestment strategy contact:

Regional Municipality of Hamilton-Wentworth
71 Main Street West, 1st Floor
Hamilton, ON L8P 4Y5
Phone: (905) 546-4152 Fax: (905) 546-2340

Hastings

In 1998 Hastings had actual NCB savings of $185,750 and in 1999 it had savings of $499,989. In 1999, its actual expenditures were $499,989. It expended these funds on the following programs:

- Quinte Regional Children's Foundation (child care);
- North Hastings Children's Services (child care);
- Family Space (child care);
- Hastings and Prince Edward District School (early childhood services and children at risk);
- First Adventure Child Development Centre (early childhood services and children at risk);
- Community Partners for Success (early childhood services and children at risk);
- Counselling Services of Belleville & District (early childhood services and children at risk);
- Abigail's Outreach Program (early childhood services and children at risk);
- Hastings and Prince Edward Health Unit (supplementary health benefits);
- Community Development Council of Quinte (supplementary health benefits).

In 2000, Hastings had an estimated $614,000 available for reinvestment as well as the 1998/99 carryover of $185,750. Hastings is projecting expenditures of $623,000 in 2000. Hastings' 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Komputers for Kids;
- Royal Canadian Legion – Community Meals; and
- Salvation Army – Community Meals.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
685,739	499,989	185,750	614,000	799,750	623,000

Hastings County consulted with the community and requested proposals from interested community organizations prior to distributing NCB reinvestment funds. While this process was beneficial, it was also time consuming, resulting in delays in distributing the funds.

For a breakdown of individual program spending and for further information on Hastings's NCB reinvestment strategy contact:

County of Hastings
P.O. Box 4400
235 Pinnacle St.
Belleville, ON K8N 3A9
Phone: (613) 966-1319 Fax: (613) 966-2574

Huron

In 1998 Huron had actual NCB savings of $37,994 and in 1999 it had actual savings of $81,860. In 1999, its actual expenditures were $12,371. It expended these funds on the following programs:

- Supplementary Health Benefits (emergency supports);
- Employment Search Aids (promoting attachment to the workforce);
- Employment/Training Workshops;
- Life Skills Training
- Emergency Employment Maintenance Fund (promote attachment to the workforce);
- LEAP;
- Longitudinal Needs Study (to identify needed areas of funding for social assistance recipients and low-income residents.

In 2000, Huron had an estimated $20,000 available for reinvestment as well as the 1998/99 carryover of $107,483. Huron is projecting expenditures of $165,000 in 2000. Huron's 2000 reinvestment strategy focused on the initiatives noted above.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
119,854	12,371	107,483	20,728	188,483	165,000

For a breakdown of individual program spending and for further information on Huron's NCB reinvestment strategy contact:

County of Huron
1 Court House Square
Goderich, ON N7A 1M2
Phone: (519) 524-8394 Fax: (519) 524-2044

Kenora DSSAB

In 1999 Kenora had actual NCB savings of $78,919. In 1999, its actual expenditures were $73,826. It expended these funds on the following programs:

- Sports Registration Program; and,
- Salvation Army Breakfast Program.

In 2000, Kenora had an estimated $93,000 available for reinvestment as well as the 1999 carryover of $5,093. Kenora is projecting expenditures of $98,000 in 2000. Kenora's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Youth Drop-In Centre;
- Resource Centre/Toy Library;
- Nursery School;
- Healthy Babies, Healthy Children.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
78,919	73,826	5,093	93,680	98,093	98,000

As a result of municipal realignment, 1998 was devoted to the development, implementation and operationalization of the new service delivery agent. Work in 1999 focused the majority of Kenora's efforts on the implementation of a number of large government programs, in addition to the NCB initiative. Underspending of NCB reinvestment savings is also due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative.

For a breakdown of individual program spending and for further information on Kenora's NCB reinvestment strategy contact:

Kenora DSSAB
P.O. Box 97, Site 108
RR #1
Dryden, ON P8N 2Y4
Phone: (807) 937-2202 Fax: (807) 937-2382

Kingston

In 1998 Kingston had actual NCB savings of $170,778 and in 1999 it had actual savings of $408,943. In 1999, its actual expenditures were $220,492. It expended these funds on the following programs:

- Ontario Works Child Care (child care);
- LEAP (child care);
- Summer Camp Programming (for children in need)
- Healthy Babies, Healthy Children (early childhood supports, children at risk);
- North Kingston Community Health Centre (infant nutrition, food security allocation);
- Frontenac Food Sharing Program (school based nutrition program);
- Partners in Mission Food Bank (low income families OW and ODSP recipients);
- Food Bank Co-ordination Services (other); and,
- Volunteer Driving Co-ordination – North Frontenac Child Care Centre.

In 2000, Kingston had an estimated $541,000 available for reinvestment as well as the 1998/99 carryover of $359,229. Kingston is projecting expenditures of $841,000 in 2000. Kingston's 2000 reinvestment strategy focused on the following initiatives:

- Something Special Child Care;
- AWARE;
- Better Beginnings;
- Big Brothers;
- Boys and Girls Club;
- Bridge House;
- Children's Aid Society;
- Community Foundation;
- Helen Tufts Nursery School;
- Industry Education Council Algonquin and Limestone;
- Interval House;
- Kingston Literacy;
- KYSP;
- Limestone Advisory for Child Care;
- North Kingston Community Health Centre (infant nutrition, food security allocation);
- Pathways for Children and Youth;
- Youth Access Program;
- Youth Diversion Program; and
- Youth Net.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
579,721	220,492	359,229	541,000	900,229	841,000

The City of Kingston consulted with the community and requested proposals from interested community organizations prior to distributing NCB reinvestment funds. While this process was beneficial, it was also time consuming, resulting in delays in distributing the funds. The City of Kingston continues to allocate NCB funds from both 1999 and 2000 to community organizations.

For a breakdown of individual program spending and for further information on Kingston's NCB reinvestment strategy contact:

City of Kingston
216 Ontario Street
Kingston, ON K7L 2Z3
Phone: (613) 546-4291 x1245 Fax: (613) 546-3497

Lambton

In 1998 Lambton had actual NCB savings of $132,087 and in 1999 it had actual savings of $300,620. In 1999, its actual expenditures were $61,431. It expended these funds on the following programs:

- Child Care;
- Families and Schools Together (FAST) program (early childhood development, children at risk);
- LEAP (child care);
- Breakfast Programs;
- Community Education Programs;
- Soup Kitchen;
- Food Banks;
- Gina Brown Research Project (focuses on combining mental health of mothers and children recreation programming to increase exit rate from social assistance);
- Peer Nutrition/Counselling Pilot Project.

In 2000, Lambton had an estimated $381,000 available for reinvestment as well the 1998/99 carryover of $371,276. Lambton is projecting expenditures of $752,000 in 2000. Lambton 's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Infant Access Child Care; and
- Community Contingency.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
432,707	61,431	371,276	381,000	752,276	$752,000

For a breakdown of individual program spending and for further information on Lambton's NCB reinvestment strategy contact:

County of Lambton
Lambton County Administration Building
P.O. Box 3000
789 Broadway St.
Wyoming, ON N0N 1T0
Phone: (519) 845-0801 Fax: (519) 845-3160

Lanark

In 1998 Lanark had actual NCB savings of $61,658 and in 1999 it had actual savings of $143,649. In 1999, its actual expenditures were $129,183. It expended these funds on the following programs:

- Rideau Nursery School Corporation (enhance and expand spaces for pre-school and kindergarten aged high risk children);
- Lanark Early Integration Program (children with special needs summer camp/child care program)
- Smiths Falls and District Club for Youth (for recipients or dependants of Ontario Works, to expose unemployed youth to career opportunities);
- Lanark, Leeds and Grenville District Health Unit (support to new mothers)
- Supplementary Health Benefits (emergency dental care for economically disadvantaged youth);
- Children's Resources on Wheels (Parent Education Workshops for low income/high risk families);
- Lanark Community Programs (employment training for Ontario Works recipients)
- Lanark Children's Haven;
- Connections (child care assistance for low income families);
- Maple Grove Public School (youth school support program);
- Smiths Falls Child Development Centre (pre-school summer program for low income/high risk families);
- Lanark County Transportation Services (centralized transportation service in rural community for low income families to meet employment and education needs);
- High Schools/Elementary Schools (assistance for low income families to purchase school supplies).

In 2000, Lanark had an estimated $185,000 available for reinvestment as well as the 1998/99 carryover of $76,124. Lanark is projecting expenditures of $186,223 in 2000. Lanark's 2000 reinvestment strategy refocused on the following initiatives:

- The Dalhousie Group - education support program;
- Big Brothers/Big Sisters - supervised activities for children 6-12;
- Carleton Place Day Care;
- Volunteer Bureau/ Credit Counselling/ Money Management;
- Community Kitchens/Salvation Army;
- Performing Arts Summer Camp;
- Tayside Community Options;
- Lanark Reading Network;
- Canmediate - Interactive Youth Program;
- School-Based Early Childhood Services And Children At Risk Services;
- Perth And District Pool - Swim Programs For Low Income Families;
- Open Doors For Lanark Children And Youth;
- Happy Times Nursery School;
- Maple Grove Nutrition Program;

- Contingency Fund - to be used for persons with immediate needs who meet NCB objectives;
- Skills and Initiatives Project - Smiths Falls;
- Lanark Early Integration Program (children with special needs summer camp/child care program);
- Lanark, Leeds and Grenville District Health Unit (support to new mothers);
- Lanark Community Programs (employment training for Ontario Works recipients);
- Maple Grove Public School (youth school support program); and,
- Lanark County Transportation Services (centralized transportation service in rural community for low income families to meet employment and education needs).

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
205,307	129,183	76,124	185,000	261,124	186,223

Lanark consulted with the community and requested proposals from interested community organizations prior to distributing NCB reinvestment funds. While this process was beneficial, it was also time consuming, resulting in delays in distributing the funds.

For a breakdown of individual program spending and for further information on Lanark's NCB reinvestment strategy contact:

County of Lanark
P.O. Box 37
Perth, ON K7H 3E2
Phone: (613) 267-4200 x103 Fax: (613) 267-2964

Leeds Grenville

In 1998 Leeds Grenville had actual NCB savings of $91,584 and in 1999 it had savings of $223,013. In 1999, its actual expenditures were $122,045. It expended these funds on the following programs:

- Country Roads Health Centre;
- Leeds Grenville Health Unit – Dental;
- Developmental Services;
- Big Brothers;
- Child And Youth Wellness Centre; and
- YM-YWCA – Summer Camp.

In 2000, Leeds Grenville had an estimated $291,000 available for reinvestment as well as the 1998/99 carryover of $192,552. Leeds Grenville is projecting expenditures of $401,000 in 2000. Leeds Grenville's 2000 reinvestment strategy focused on the following initiatives:

- Summer Camps (child care);
- Big Sisters - Health Promotion Opportunities for Girls 6-18;
- Leeds Grenville Health Unit - Breastfeeding Support Program; and
- Special Needs Program (child care for children with special needs).

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
314,597	122,045	223,013	291,000	514,013	401,000

Leeds and Grenville consulted with the community and requested proposals from interested community organizations prior to distributing NCB reinvestment funds. While this process was beneficial, it was also time consuming, resulting in delays in distributing the funds.

For a breakdown of individual program spending and for further information on Leeds Grenville's NCB reinvestment strategy contact:

United Counties of Leeds and Grenville
32 Wall St.
Brockville, ON K6V 4R9
Phone: (613) 342-3840 Fax: (613) 342-2101

London

In 1998 London had actual NCB savings of $496,574 and in 1999 it had actual savings of $1,275,068. In 1999, its actual expenditures were $469,347. It expended these funds on the following programs:

- National Child Benefit Emergency Fund (providing charitable donations [toward shelter, food, clothing, transportation, telephone, job search activities] for social assistance recipients residing in municipal district with a child or children under the age of 18);
- Investing in Children Initiative (early childhood support);
- Families and Schools Together (FAST);
- Youth Programs, Activities and Services;
- LEAP;
- Playgroups (Middlesex Children's Resource Centre);
- Needs Assessment re: Children and Poverty.

In 2000, London had an estimated $1.6 M available for reinvestment as well as the 1998/99 carryover of $1,302,295. London is projecting expenditures of $1.6 M in 2000. London 's 2000 reinvestment strategy focused on the initiatives noted above.

- National Child Benefit Emergency Fund (providing charitable donations [toward shelter, food, clothing, transportation, telephone, job search activities] for social assistance recipients residing in municipal district with a child or children under the age of 18);
- Investing in Children Initiative (early childhood support);
- Families and Schools Together (FAST); and
- Youth Neighbourhood Programs, Activities and Services.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
1,771,642	459,347	1,302,295	1,669,000	2,971,295	1,669,000

The City of London experienced some delay in the start up of the Council-approved Emergency Fund. They have reviewed the usage of the fund and approved an increase to rates. Current projections indicate potential increased use of the Fund over the next few months; the City is monitoring this situation closely and will review their spending strategy as appropriate.

For a breakdown of individual program spending and for further information on London's NCB reinvestment strategy contact:

City of London
P.O. Box 5035
London, ON N6A 4L9
Phone: (519) 661-5493 Fax: (519) 661-5813

Manitoulin and Sudbury

In 1999, Manitoulin and Sudbury had actual NCB savings of $84,636. It did not expend any NCB reinvestment savings in 1999.

In 2000, Manitoulin and Sudbury had an estimated $94,000 available for reinvestment as well as the 1998/99 carryover of $84,636. Manitoulin and Sudbury is projecting expenditures of $164,000 in 2000. Manitoulin and Sudbury's 2000 reinvestment strategy focused on the following initiatives:

- Newborn Essential Supplies;
- Sudbury-East Parent Resource Centre Pilot;
- Special Needs Resources;
- Health Care Needs of Children;
- Children's Educational/Social/Recreational Needs;
- Informal Child care Subsidies; and
- "Kids in Care" Needs.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
84,636	0	84,636	94,059	262,636	164,000

As a result of municipal realignment, 1998 was devoted to the development, implementation and operationalization of the new service delivery agent. Work in 1999 focused the majority of Manitoulin and Sudbury's efforts on the implementation of a number of large government programs, in addition to the NCB initiative. Underspending of NCB reinvestment savings is also due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative.

For a breakdown of individual program spending and for further information on Manitoulin and Sudbury's NCB reinvestment strategy contact:

Manitoulin and Sudbury DSSAB
210 Mead Boulevard
Espanola, ON P5E 1R9
Phone: (705) 862-7850 Fax: (705) 862-7805

Muskoka

In 1998 Muskoka had actual NCB savings of $36,503 and in 1999 it had savings of $80,922. In 1999, its actual expenditures were $21,777. It expended these funds on the following programs:

- Child Care;
- Healthy Babies, Healthy Children;
- LEAP;
- Muskoka Family, Youth and Child Services;
- Breakfast Programs; and,
- Children of the Homeless.

In 2000, Muskoka had an estimated $112,000 available for reinvestment as well as the 1998/99 carryover of $95,648. Muskoka is projecting expenditures of $200,000 in 2000. Muskoka's 2000 reinvestment strategy focused on the initiatives noted above.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
117,425	21,777	95,648	112,000	207,648	200,000

NCB reinvestment savings were underspent in 1999 in part due to the requirement that local Council review and approve expenditure of savings based on actuals rather than estimates. The CMSM is fully spending the NCB reinvestment savings, but currently with a one year lag. Any actual unspent dollars will be rolled into the next year.

For a breakdown of individual program spending and for further information on Muskoka's NCB reinvestment strategy contact:

Muskoka DM
70 Pine Street
Bracebridge, ON P1L 1N3
Phone: (705) 645-2231 Fax: (705) 645-5319

Niagara

In 1998 Niagara had actual NCB savings of $432,281 and in 1999 it had actual savings of $1,033,489. In 1999, its actual expenditures were $346,478. It expended these funds on the following programs:

- Ontario Works Child Care;
- Recreational Programming/Summer Camps (children at risk);
- Children/Parent's Contingency Fund (provides parents with children access to basic needs i.e. infant formula, diapers etc on an emergency basis);
- LEAP (child care);
- Centre Based Extended Hours of Child Care; and,
- Home Based Extended Hours of Child Care.

In 2000, Niagara had an estimated $1.3 M available for reinvestment as well as the 1998/99 carryover of $1,119,292. Niagara is projecting expenditures of $1,951,921 in 2000. Niagara's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Early Years Pilots; and
- Community Capacity Assessment.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
1,465,770	346,478	1,119,292	1,348,000	2,467,292	1,951,000

Underspending of NCB reinvestment savings is due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative. In addition, Niagara consulted with the community and requested proposals from interested community organizations prior to distributing NCB reinvestment funds. While this process was beneficial, it was also time consuming, resulting in delays in distributing the funds.

For a breakdown of individual program spending and for further information on Niagara's NCB reinvestment strategy contact:

Regional Municipality of Niagara
2201 St. Davids Road
P.O Box 1042
Thorold, On L2V 4T7
Phone: (905) 984-6900 Fax: (905) 641-2729

Nipissing DSSAB

In 1998 Nipissing had actual NCB savings of $130,541 and in 1999 it had actual savings of $324,276. In 1999, its actual expenditures were $394,935. It expended these funds on the following programs:

- Healthy Babies, Healthy Children;
- Subsidized Child Care (income test eligibility) for Special Needs Children;
- Community Action Plan for Children (CAPC) (early childhood supports and children at risk).

In 2000, Nipissing had an estimated $438,000 available for reinvestment as well as the 1998/99 carryover of $59,882. Nipissing is projecting expenditures of $444,000 in 2000. Nipissing 's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Family Enrichment Program; and
- LEAP.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
454,817	394,935	59,882	438,000	497,882	444,000

For a breakdown of individual program spending and for further information on Nipissing's NCB reinvestment strategy contact:

Nipissing DSSAB
200 McIntyre St. East
P.O. Box 750
North Bay, ON P1B 8J8
Phone: (705) 474-2151 x116 Fax: (705) 474-0136

Northumberland

In 1998 Northumberland had actual NCB savings of $67,776 and in 1999 it had actual savings of $147,429. In 1999, its actual expenditures were $40,055. It expended these funds on the following programs:

- Healthy Babies, Healthy Children;
- Contingency Fund for Child Care; and
- Supplementary Health Benefits (vision and dental for 16 and 17 year olds).

In 2000, Northumberland had an estimated $189,000 available for reinvestment as well as the 1998/99 carryover of $175,150. Northumberland is projecting expenditures of $142,000 in 2000. Northumberland 's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Additional Child Care Spaces;
- LEAP;
- Breakfast Programs Affiliated With School Boards;
- After School Programs;
- Funding for Uniforms or Other Costs for Students Otherwise Unable to Afford These Expenses; and
- Other Proposals (from the Community to support one time projects that meet the NCB funding priorities).

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
215,205	40,055	175,150	189,000	364,150	142,000

Northumberland requires Council approval to spend NCB reinvestment funds. Implementation issues exist based on additional pressures placed on staff to allocate NCB funds in an equitable, fair and accountable manner.

For a breakdown of individual program spending and for further information on Northumberland's NCB reinvestment strategy contact:

County of Northumberland
860 William Street
Cobourg ON K9A 3A9
Phone: (905) 372-3329 ext. 235

Ottawa-Carleton

In 1998 Ottawa-Carleton had actual NCB savings of $917,519 and in 1999 it had actual savings of $2,489,818. In 1999, its actual expenditures were $1,920,742. It expended these funds on the following programs:

- One-Time Child Care Capital Fund (child care);
- Somali Centre (other/building community capacity);
- Success by 6 (early childhood services);
- Community Agencies (employment development and building community capacity);
- Ontario Works Child Care (child care); and,
- LEAP (child care).

In 2000, Ottawa-Carleton had an estimated $3.2 M available for reinvestment as well as the 1998/99 carryover of $1,486,595. Ottawa-Carleton is projecting expenditures of $4.7 M in 2000. Ottawa-Carleton 's 2000 reinvestment strategy focused on the initiatives noted above.

- Employment Supports;
- Success by 6;
- Community Agencies - employment development and building community capacity;
- Ontario Works Child care; and,
- LEAP.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
3,407,337	1,920,742	1,486,595	3,230,000	4,716,595	4,716,000

The entire amount of 2000 savings plus the 1998/99 carryover funds have been committed for expenditure in 2000.

For a breakdown of individual program spending and for further information on Ottawa-Carleton's NCB reinvestment strategy contact:

Regional Municipality of Ottawa-Carleton
111 Lisgar Street
Ottawa, ON K2P 2L7
Phone: (613) 560-1335 Fax: (613) 560-6047

Oxford

In 1998 Oxford had actual NCB savings of $106,000 and in 1999 it had actual savings of $240,111. In 1999, its actual expenditures were $106,000. It expended these funds on the following programs:

- Healthy Babies, Healthy Children;
- Lisgar Pilot Project (early intervention and prevention initiative);
- Big Sisters Association;
- Oxford City Library – Books for Babies Program;
- Huron Park Children's Centre – Child Care.

In 2000, Oxford had an estimated $247,000 available for reinvestment as well as the 1998/99 carryover of $240,111. Oxford is projecting expenditures of $176,972 in 2000. Oxford 's 2000 reinvestment strategy focused on the following initiatives:

- Healthy Babies, Healthy Children;
- Good Beginnings Day Nursery;
- Oxford Community Child care;
- Lisgar Pilot Project (early intervention and prevention initiative);
- Big Sisters Association - summer program for girls 10-13;
- Canadian Red Cross; and
- Participate Program.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
346,111	106,000	240,111	247,000	487,111	176,900

The County of Oxford consulted with the community and requested proposals from interested community organizations prior to distributing NCB reinvestment funds. While this process was beneficial, it was also time consuming, resulting in delays in distributing the funds. After recent consultations with the Ministry, the County intends to double expenditures in 2001 to be in a position of expending total savings in year.

For a breakdown of individual program spending and for further information on Oxford's NCB reinvestment strategy contact:

County of Oxford
415 Hunter St.
P.O. Box 397
Woodstock, ON N4S 7Y3
Phone: (519) 539-9800 Fax: (519) 539-9888

Parry Sound DSSAB

In 1998 Parry Sound had actual NCB savings of $47,800 and in 1999 it had actual savings of $114,964. In 1999, its actual expenditures were $23,900. It expended these funds on the following programs:

- Healthy Babies, Healthy Children; and,
- LEAP.

In 2000, Parry Sound had an estimated $143,000 available for reinvestment as well the 1998/99 carryover of $138,864. Parry Sound 's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Child Care.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
162,764	23,900	138,864	143,000	281,864	281,000

NCB reinvestment savings were underspent in 1999 in part due to the requirement that local Council review and approve expenditure of savings based on actuals rather than estimates. The CMSM is fully spending the NCB reinvestment savings, but currently with a one year lag. Any actual unspent dollars will be rolled into the next year.

For a breakdown of individual program spending and for further information on Parry Sound's NCB reinvestment strategy contact:

Parry Sound DSSAB
76 Church Street, 2nd Floor
Parry Sound, ON P2A 1Z1
Phone: (705) 746-7777 Fax: (705) 746-7783

Peel

In 1998 Peel had actual NCB savings of $558,728 and in 1999 it had actual savings of $1,219,480. In 1999, its actual expenditures were $1,328,360. It expended these funds on the following programs:

- Child Care (child care support to allow parents to participate in activities that will promote attachment to the workforce);
- Big Sisters of Peel (provide preventative programs to enhance self-esteem of young girls);
- Boys & Girls Club (after school recreation program);
- Caledon Child Centre (mobile programming to 8 rural communities, teen moms' parenting program);
- Intercultural Neighbourhood Social Services (Early Childhood support);
- Reach Program (training to assist with job search skills);
- Shelter Assistance (supporting retention of permanent and affordable accommodations);
- Family Services of Peel FAST Program (family program through local school);
- Learning Disabilities of North Peel (conduct direct service programs for children with learning disabilities and their parents);
- Learning Disabilities of Mississauga (conduct direct service programs for children with learning disabilities and their parents);
- Post Partum Adjustment (psycho/social group for new mothers who are experiencing post partum difficulties);
- Nexus Youth Services (support to youth);
- Peel Child Care Committee (to provide up to date child care information on a website accessible to parents and child care providers);
- Volunteer Centre of Peel (provide resources, support and opportunities for youth volunteers);
- Square One Youth Centre (youth volunteerism); and,
- Peel Sisters of Colour in Action (programs for young black youth who are fathers).

In 2000, Peel had an estimated $1.5 M available for reinvestment as well as the 1998/99 carryover of $449,848. Peel is projecting expenditures of $1,629,000 amount in 2000. Peel's 2000 reinvestment strategy focused on the following initiatives:

- Child Care (child care support to allow parents to participate in activities that will promote attachment to the workforce);
- Reach Program (training to assist with job search skills);
- Shelter Assistance (supporting retention of permanent and affordable accommodations);
- Havenwood (early childhood and children at risk services);
- Community Grants (funding for community projects targeted at early childhood and children at risk);
- Morewood /Byngmount /Meadowvale (community projects focusing on early childhood and children at risk);
- Project 2000 (recreation activities and programs for children of families on Ontario Works); and
- Early Years (funding for projects/initiatives tied to early childhood and children at risk).

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
1,778,208	1,328,360	449,848	1,526,000	1,975,719	1,629,000

Underspending of NCB reinvestment savings is due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative.

For a breakdown of individual program spending and for further information on Peel's NCB reinvestment strategy contact:

Regional Municipality of Peel
10 Peel Centre
Brampton, ON L6T 4B9
Phone: (905) 791-7800x4312 Fax: (905) 791-2567

Peterborough

In 1998 Peterborough had actual NCB savings of $149,569 and in 1999 it had actual savings of $364,470. In 1999, its actual expenditures were $161,650. It expended these funds on the following programs:

- Food for Kids Breakfast Programs (children at risk);
- Healthy Babies, Healthy Children;
- Food Box Program;
- Postnatal Program (early childhood services, children at risk);
- Informal Child Care/Parent Training Series;
- Prenatal Supplement;
- Food Vouchers;
- Social/Emotional Poverty;
- Child Care Supports;
- LEAP; and,
- Ontario Works Child Care.

In 2000, Peterborough had an estimated $487,000 available for reinvestment as well as the 1998/99 carryover of $352,389. Peterborough is projecting expenditures of $827,700 in 2000. Peterborough's 2000 reinvestment strategy focused on the initiatives noted above.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
514,039	161,650	352,389	487,000	839,389	827,000

In 1999 implementation issues existed based on additional pressures placed on staff to allocate NCB funds in an equitable, fair and accountable manner.

For a breakdown of individual program spending and for further information on Peterborough's NCB reinvestment strategy contact:

City of Peterborough
500 George St. North
Peterborough, ON K9H 3R9
Phone: (705) 742-7771 Fax: (705) 749-6687

Prescott-Russell

In 1998 Prescott-Russell had actual NCB savings of $84,824 and in 1999 it had actual savings of $213,749. In 1999, its actual expenditures were $326,891. It expended these funds on the following programs:

- Ontario Works Child Care;
- Child Care for Special Needs Children;
- LEAP;
- Community Programs for Economically Disadvantaged Children.

In 2000, Prescott-Russell had an estimated $151,000 available for reinvestment. Prescott-Russell is projecting expenditures of $203,114 in 2000. The additional funds have been found from within Prescott-Russell's budget to enhance their NCB reinvestment strategy. Prescott-Russell 's 2000 reinvestment strategy focused on the following initiatives:

- PEPREP (LEAP);
- Ontario Works Child Care;
- Family Houses and Resource Centres for Low Income Families;
- Play Groups; and
- Parent Training.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
298,573	326,891	0	151,000	122,682	203,000

For a breakdown of individual program spending and for further information on Prescott-Russell's NCB reinvestment strategy contact:

United Counties of Prescott & Russell
59 Court Street
P.O. Box 304
L'Original, ON K0B 1K0
Phone: (613) 675-4661 Fax: (613) 675-2519

Prince Edward, Lennox and Addington

In 1998 Prince Edward, Lennox and Addington had actual NCB savings of $70,775 and in 1999 it had actual savings of $172,112. In 1999, its actual expenditures were $58,300. It expended these funds on the following programs:

- Healthy Babies, Healthy Children;
- Prince Edward Children's Aid Society Foster Care;
- Ontario Works Child Care;
- Camp Initiatives (to assist children, 2 to 12 years, of families in financial/social need to attend summer day camp);
- Transportation Program (improvement of service in rural locations to make transportation available to families in need);
- Homelessness Initiatives;
- Health Unit; and
- Parent Connection Initiatives (training workshops for parents on healthy child development, behaviour, and discipline).

In 2000, Prince Edward, Lennox and Addington had an estimated $216,000 available for reinvestment as well as the 1998/99 carryover of $184,587. Prince Edward, Lennox and Addington is projecting expenditures of $172,000 in 2000. Prince Edward, Lennox and Addington's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- LEAP;
- Nutrition Programs;
- Health Unit;
- Play Groups/Outreach;
- Recreation Program Supports; and
- Community Innovation Initiatives Supplements.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
242,887	58,300	184,587	216,000	400,587	172,000

Prince Edward, Lennox and Addington consulted with the community and requested proposals from interested community organizations prior to distributing NCB reinvestment funds. While this process was beneficial, it was also time consuming, resulting in delays in distributing the funds.

For a breakdown of individual program spending and for further information on Prince Edward, Lennox & Addington's NCB reinvestment strategy contact:

County of Prince Edward, Lennox & Addington
97 Thomas Street East
Napanee, ON K7R 3S9
Phone: (613) 354-4883 Fax: (613) 354-3112

Rainy River DSSAB

In 1998 Rainy River had actual NCB savings of $13,545 and in 1999 it had actual savings of $13,265. In 1999, its actual expenditures were $10,500. It expended these funds on the following programs:

- Supplementary Health Benefits;
- Ear Falls Toy Lending Library and Resource Centre;
- Ignace Nursery School;
- Plenty-O-Few Playground Program;
- Breakfast for Learning Program;
- Healthy Babies, Healthy Children; and,
- Breakfast Program.

In 2000, Rainy River had an estimated $34,640 available for reinvestment as well as the 1998/99 carryover of $16,310. Rainy River is projecting expenditures of $53,000 in 2000. Rainy River's 2000 reinvestment strategy focused on the following initiatives:

- Northwestern Health Unit - Enhanced Dental Program;
- Northwestern Health Unit/Canadian Living Foundation - Breakfast Program;
- Atikokan Native Friendship Centre;
- North Star Community School - Breakfast Program;
- Mine Centre School - Breakfast Program;
- Fort Frances United Native Friendship Centre;
- Fort Frances Nursery School;
- Atikokan 2-3-4- Playgroup;
- Rainy River Play School;
- Early Intervention Services.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
26,810	10,500	16,310	34,640	66,310	53,000

As a result of municipal realignment, 1998 was devoted to the development, implementation and operationalization of the new service delivery agent. Work in 1999 focused the majority of Rainy River's efforts on the implementation of a number of large government programs, in addition to the NCB initiative. Underspending of NCB reinvestment savings is also due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative.

For a breakdown of individual program spending and for further information on Rainy River's NCB reinvestment strategy contact:

Rainy River DSSAB
206 Scott Street
Fort Frances, ON P9A 1G7
Phone: (807) 274-5323 Fax: (705) 274-8479

Renfrew

In 1998 Renfrew had actual NCB savings of $98,900 and in 1999 it had actual savings of $229,767. In 1999, its actual expenditures were $27,402. It expended these funds on the following programs:

- Parenting for Families;
- LEAP;
- Informal Child Care; and,
- Community Programming.

In 2000, Renfrew had an estimated $291,000 available for reinvestment as well as the 1998/99 carryover of $301,265. Renfrew is projecting expenditures of $261,000 in 2000. Renfrew's 2000 reinvestment strategy focused on the following initiatives:

- Parenting Program for Vulnerable Families;
- Columbus House; and
- Family and Children's Services of Renfrew County Early Intervention Program.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
328,667	27,402	301,265	291,000	592,265	261,000

As a recently designated CMSM, Renfrew has required a development period to set-up funding parameters and an applications and screening process. It has also carried out community development to solicit funding applications. This process has resulted in allocation of 1998 and 1999 carryover funds in 2000.

For a breakdown of individual program spending and for further information on Renfrew's NCB reinvestment strategy contact:

County of Renfrew
9 International Drive
Pembroke, ON K8A 6W5
Phone: (613) 735-7288 Fax: (613) 735-2081

Sault Ste. Marie DSSAB

In 1998 Sault Ste. Marie had actual NCB savings of $143,266 and in 1999 it had actual savings of $350,271. In 1999, its actual expenditures were $231,713. It expended these funds on the following programs:

- Play Care Centre (creation of an on site monitored Play Care area for use of OW clients);
- Healthy Babies, Healthy Children;
- Community Kitchens;
- Client Benefits;
- Community Workshops; and,
- Program Participation Incentives.

In 2000, Sault Ste. Marie had an estimated $445,000 available for reinvestment as well the 1998/99 carryover of $261,824. Sault Ste. Marie is projecting expenditures of $623,000 in 2000. Sault Ste. Marie's 2000 reinvestment strategy focused on the initiatives noted above.

- Healthy Babies, Healthy Children Web Site;
- Program Participation Incentives;
- Late School - Child Care;
- Breakfast Program;
- LEAP; and
- Teen Centre - After School Program.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
493,537	231,713	261,824	445,275	968,824	623,000

As a result of municipal realignment, 1998 was devoted to the development, implementation and operationalization of the new service delivery agent. Work in 1999 focused the majority of Sault Ste. Marie's efforts on the implementation of a number of large government programs, in addition to the NCB initiative. Underspending of NCB reinvestment savings is also due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative.

For a breakdown of individual program spending and for further information on Sault Ste. Marie's NCB reinvestment strategy contact:

Sault Ste. Marie DSSAB
P.O. Box 580
99 Foster Drive
Sault Ste. Marie, ON P6A 5N1
Phone: (705) 759-5452 Fax: (705) 759-1430

Simcoe

In 1998 Simcoe had actual NCB savings of $300,762 and in 1999 it had actual savings of $660,839. In 1999, its actual expenditures were $857,931. It expended these funds on the following programs:

- MotherCare Next Steps;
- Public Health Nurse Support to Next Steps;
- Job Search Child Care;
- Child Care for Teens with Special Needs;
- Supplementary Health Benefits (teen dental assistance);
- Making the Difference;
- Strengthening Families;
- Emergency Milk and Food;
- Transportation Assistance;
- Computer Loan;
- Youth Literacy;
- Infant Development Support to Next Steps;
- Child Care Enhancement;
- Playgroups in Non-Profit Housing;
- Alcona Family Resource Centre;
- Orillia Family Resource Centre;
- Supports to Young Families; and
- LEAP.

In 2000, Simcoe had an estimated $863,000 available for reinvestment as well as the 1998/99 carryover of $103,670. Simcoe is projecting expenditures of $915,000 in 2000. Simcoe's 2000 reinvestment strategy focused on the following initiatives:

- Young Parents (through Catulpa Tamarac);
- Parent Relief Project - Collingwood Community Living;
- LEAP;
- Ontario Works Child Care;
- Job Search Child care Support;
- Enhancement;
- Next Step - Barrie Community Health Centre;
- Infant Development Support for Next Step;
- Public Health Nurse Support to Next Step;
- Child Care for Teens with Special Needs;
- Midland Young Parents;
- Making the Difference Together;
- Alcona Family Resource Centre;
- Outreach Playgroups;
- Strengthening Families (New Path);

- Computer Loan (Learning Disabilities Association);
- Transportation (CAS).

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
961,601	857,931	103,670	863,000	966,670	915,000

For a breakdown of individual program spending and for further information on Simcoe's NCB reinvestment strategy contact:

County of Simcoe
1110 Hwy #26 Administration Centre
Midhurst, ON L0L 1X0
Phone: (705) 726-9300x260 Fax: (705) 725-1285

St. Thomas/Elgin

In 1998 St. Thomas/Elgin had actual NCB savings of $90,276 and in 1999 it had actual savings of $240,665. In 1999, its actual expenditures were $30,220. It expended these funds on the following program:

- Healthy Babies, Healthy Children.

In 2000, St. Thomas/Elgin had an estimated $341,000 available for reinvestment as well as the 1998/99 carryover of $300,721. St. Thomas/Elgin is projecting expenditures of $68,000 in 2000. St. Thomas/Elgin's 2000 reinvestment strategy focused on the following initiatives:

- Healthy Babies, Healthy Children;
- REHBOTH Home;
- Moms and Tots Family and Children's Services;
- Resource Coordination; and
- LEAP Child Care.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
330,941	30,220	300,721	341,000	641,721	68,000

Council recently approved an additional staff member to undertake NCB planning. The CMSM plans to make a concerted effort to spend funds in 2001.

For a breakdown of individual program spending and for further information on St. Thomas/Elgin's NCB reinvestment strategy contact:

City of St. Thomas/Elgin
P.O. Box 520
St. Thomas, ON N5P 3V7
Phone: (519) 631-1680 x130 Fax: (519) 633-9019

Stratford

In 1998 Stratford had actual NCB savings of $26,905 and in 1999 it had actual savings of $78,062. In 1999, its actual expenditures were $32,986. It expended these funds on the following programs:

- Healthy Babies, Healthy Children;
- Flexible/Emergency Child Care; and
- LEAP.

In 2000, Stratford had an estimated $14,000 available for reinvestment as well as the 1998/99 carryover of $71,981. Stratford is projecting expenditures of $110,000 in 2000. Stratford's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Infant Formula/Diapers; and
- Research/Review.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
104,967	32,986	71,981	14,000	149,981	110,000

For a breakdown of individual program spending and for further information on Stratford's NCB reinvestment strategy contact:

City of Stratford
P.O. Box 818
Stratford, ON N5A 6W1
Phone: (519) 271-0250 Fax: (519) 273-5041

Sudbury

In 1998 Sudbury had actual NCB savings of $234,648 and in 1999 it had actual savings of $578,604. In 1999, its actual expenditures were $149,861. It expended these funds on the following programs:

- Child Care Support;
- A Morning Start;
- From the Beginning;
- Healthy Eating;
- Opportunities for Parents; and,
- A Helping Hand.

In 2000, Sudbury had an estimated $757,000 available for reinvestment as well as the 1998/99 carryover of $663,391. Sudbury is projecting expenditures of $900,000 in 2000. Sudbury 's 2000 reinvestment strategy focused on the following initiatives:

- Healthy Opportunities for Children;
- Sudbury Manitoulin Community Foundation - Send a Kid to Camp;
- School's Cool - Pre-Kindergarten School;
- Fair Start;
- Informal Child Care Network Development;
- Children's Forum;
- Action Plan for Children's Forum;
- Transportation Strategies;
- Parenting Support in Teen Parent Housing;
- A Morning Start;
- From the Beginning;
- Healthy Eating;
- Social Planning Council; and
- A Helping Hand.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
813,252	149,861	663,391	757,627	2,084,391	900,000

As a result of municipal realignment, 1998 was devoted to the development, implementation and operationalization of the new service delivery agent. Work in 1999 focused the majority of Sudbury's efforts on the implementation of a number of large government programs, in addition to the NCB initiative. Underspending of NCB reinvestment savings is also due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative.

For a breakdown of individual program spending and for further information on Sudbury's NCB reinvestment strategy contact:

Region of Sudbury
P.O. Box 3700
Station A
200 Brady Street
Sudbury, ON P3A 5W5
Phone: (705) 673-2171 Fax: (705) 675-1716

Thunder Bay

In 1999 Thunder Bay had actual NCB savings of $299,933. In 1999, its actual expenditures were $42,308. It expended these funds on the following programs:

- Healthy Babies, Healthy Children;
- LEAP;
- Recreational Programming;
- Extra Ordinary Needs;
- Self-Employment for Single Parents;
- Employment Related Expenses;
- Programs to reduce child poverty; and,
- Programs to promote attachment to the work force.

In 2000, Thunder Bay had an estimated $447,000 available for reinvestment as well the 1998/99 carryover of $257,625. Thunder Bay is projecting expenditures of $424,500 in 2000. Thunder Bay's 2000 reinvestment strategy focused on the initiatives noted above.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
299,933	42,308	257,625	447,610	962,625	424,000

As a result of municipal realignment, 1998 was devoted to the development, implementation and operationalization of the new service delivery agent. Work in 1999 focused the majority of Thunder Bay 's efforts on the implementation of a number of large government programs, in addition to the NCB initiative. Underspending of NCB reinvestment savings is also due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative.

For a breakdown of individual program spending and for further information on Thunder Bay's NCB reinvestment strategy contact:

Thunder Bay DSSAB
34 North Cumberland St., 4th Floor
Thunder Bay, ON P7A 8B9
Phone: (807) 684-2155 Fax: (807) 345-6146

Timiskaming DSSAB

In 1998 Timiskaming had actual NCB savings $41,864 and in 1999 it had actual savings of $95,613. In 1999, its actual expenditures were $41,000. It expended these funds on the following programs:

- Healthy Babies, Healthy Children;
- LEAP;
- Child Nutritional Program, YMCA; and
- Brighter Futures - Baby Not Me, Not Now.

In 2000, Timiskaming had an estimated $129,000 available for reinvestment the 1998/99 carryover of $96,477. Timiskaming is projecting expenditures of $209,971 in 2000. Timiskaming 's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Timiskaming Child & Family Services - Youth Net.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
137,477	41,000	96,477	129,000	225,477	209,000

NCB reinvestment savings were underspent in 1999 in part due to the requirement that local Council review and approve expenditure of savings based on actuals rather than estimates. The CMSM is fully spending the NCB reinvestment savings, but currently with a one year lag. Any actual unspent dollars will be rolled into the next year.

For a breakdown of individual program spending and for further information on Timiskaming's NCB reinvestment strategy contact:

District of Timiskaming Social Services Administration Board
PO Box 730
Whitewood Ave.
New Liskeard, Ontario
P0J 1P0
Phone: (705) 544-3448 Fax: (705) 647-8983

Toronto

In 1998 Toronto had actual NCB savings of $3,082,131 and in 1999 it had savings of $7,769,513. In 1999, its actual expenditures were $1,040,000. It expended these funds on the following program:

- Shelter Fund (with the intent to assist social assistance clients obtain and/or maintain affordable and appropriate housing).

In 2000, Toronto had an estimated $9.0 M available for reinvestment as well as the 1998/99 carryover of $9,811,644. Toronto is projecting expenditures of $14.0 M in 2000. Toronto's 2000 reinvestment strategy focused on the following initiatives:

- Basic Shelter Fund;
- Enhanced Shelter Fund; and
- Families Leaving Shelter System.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
10,851,644	1,040,000	9,811,644	9,000,000	18,811,644	14,000,000

The initial phase of the Basic Shelter Fund initiative did not become operational until May of 1999 involving a phased in implementation that resulted in a gradual expenditure totalling $1,040,000. Since then, the reinvestment strategy has been expanded to include the Enhanced Shelter Fund and Families Leaving the Shelter System.

The City of Toronto is constantly reviewing the effectiveness and efficiency of these initiatives. In addition, the City of Toronto is reviewing other proposals for the use of the NCB reinvestment to ensure that the fund is meeting its objectives and intent.

For a breakdown of individual program spending and for further information on Toronto's NCB reinvestment strategy contact:

City of Toronto
100 Queen St. West
15th Floor
Toronto City Hall
Toronto, ON M5H 2N2
Phone: (416) 392-8673 Fax: (416) 392-1827

Victoria

In 1998 Victoria had actual NCB savings of $90,605 and in 1999 it had actual savings of $209,824. In 1999, its actual expenditures were $300,429. It expended these funds on the following programs:

- Healthy Babies, Healthy Children;
- LEAP; and,
- Supplementary Health Benefits for low-income families.

In 2000, Victoria had an estimated $272,000 available for reinvestment. Victoria is projecting expenditures of $243,000 in 2000. Victoria's 2000 reinvestment strategy focused on the following initiatives:

- Healthy Babies, Healthy Children;
- LEAP;
- Dental and Optical for single 16-18 year old on Ontario Works;
- Special health items for children of low income earners (supplementary health benefits);
- County of Haliburton Agency for Child Enrichment;
- Victoria County Association for Community Living;
- Lindsay Boys and Girls Club – for memberships and equipment;
- Victoria County Child care;
- Community Transportation Action Program;
- Kawartha Child care Services;
- Family Resources of Victoria County;
- John Howard Society;
- Big Brothers, Big Sisters; and
- Haliburton Wee Care.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
300,429	300,429	300,429	272,000	572,429	243,000

Victoria County requires Council approval to spend NCB reinvestment funds. Social Services cannot spend estimated savings only actual dollars. 2000 estimated savings will be spent in 2001. Community input will be sought to spend NCB reinvestment funds for 2000 in 2001. Implementation issues exist based on additional pressures placed on staff to allocate NCB funds in an equitable, fair and accountable manner.

For a breakdown of individual program spending and for further information on Victoria's NCB reinvestment strategy contact:

County of Victoria
P.O. Box 9000
26 Francis Street
Lindsay, ON K9V 5R8
Phone: (705) 324-9411 Fax: (705) 324-1750

Waterloo

In 1998 Waterloo had actual NCB savings of $398,193 and in 1999 it had actual savings of $980,296. In 1999, its actual expenditures were $248,193. It expended these funds on the following programs:

- Outreach Worker Demonstration Project (established in 12-15 neighbourhood sites throughout Waterloo Region to engage individuals and families to access the subsidies they need); and,
- New Project Development Fund (to support new and innovative projects which advance the two objectives of the NCB initiative).

In 2000, Waterloo had an estimated $1.2 M available for reinvestment as well as the 1998/99 carryover of $1,130,296. Waterloo is projecting expenditures of $1.3 in 2000. Waterloo's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- LEAP.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
1,378,489	248,193	1,130,296	1,269,000	1,130,296	1,307,000

Underspending of NCB reinvestment savings is due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative. For a breakdown of individual program spending and for further information on Waterloo's NCB reinvestment strategy contact:

Regional Municipality of Waterloo
150 Frederick Street
Kitchener, ON N2G 4J3
Phone: (519) 575-4400 Fax: (519) 575-4440

Wellington

In 1998 Wellington had actual NCB savings of $99,445 and in 1999 it had actual savings of $220,526. In 1999, its actual expenditures were $49,011. It expended these funds on the following programs:

- Brant Avenue & Waverley Neighbourhood Groups;
- Garden Fresh Box Project;
- Guelph Community Health Centre;
- Kids Can Plan Association of Guelph;
- The Big Sister Association of Guelph;
- Upper Grand District School Board;
- LEAP;
- Preschool Support Programme;
- Mount Forest Day Nursery;
- Special Needs Resourcing; and,
- Action Read Community Literacy.

In 2000, Wellington had an estimated $256,000 available for reinvestment as well as the 1998/99 carryover of $270,960. Wellington is projecting expenditures of $246,264 in 2000. Wellington's 2000 reinvestment strategy focused on the following initiatives:

- Kids Can Plan Association of Guelph;
- Big Sister Association of Guelph;
- LEAP;
- Centre Wellington Resource Group
- Mount Forest Day Nursery;
- Special Needs Resourcing; and,
- Action Read Community Literacy.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
319,971	49,011	270,960	256,000	526,960	246,000

Underspending of NCB reinvestment savings is due in part to the lag in implementation as a result of the time taken to facilitate the initial planning, consultation, and rollout of this initiative.

For a breakdown of individual program spending and for further information on Wellington's NCB reinvestment strategy contact:

County of Wellington
4 Woolwich Street
Guelph, ON N1H 3T9
Phone: (519) 837-2600 X233 Fax: (519) 837-1909

Windsor

In 1998 Windsor had actual NCB savings of $366,636 and in 1999 it had actual savings of $862,592. In 1999, its actual expenditures were $767,962. It expended these funds on the following programs:

- School Based And Centre Based Child Care Assistance;
- Project Work and Learn (OW sole support mothers employment training program);
- Welcome Centre (food co-operative); and
- Employment Assistance for OW Participants.

In 2000, Windsor had an estimated $1.1 M available for reinvestment as well as the 1998/99 carryover of $461,266. Windsor is projecting expenditures of $1.4 M in 2000. Windsor's 2000 reinvestment strategy focused on the following initiatives:

- School Based And Centre Based Child Care Assistance;
- Project Work and Learn (OW sole support mothers employment training program);
- Summer Camp;
- Extended Child care;
- Playground Enhancement Grants;
- Literacy and Parenting; and,
- Well-Come Centre (food co-operative).

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
1,229,228	767,962	461,266	1,146,050	1,607,266	1,492,000

The 2000 planned expenditures require Council approval at this time.

For a breakdown of individual program spending and for further information on Windsor's NCB reinvestment strategy contact:

City of Windsor
P.O. Box 1607
350 City Hall Square
Windsor, ON N9A 6S1
Phone: (519) 255-6439 Fax: (519) 255-1861

York

In 1998 York had actual NCB savings of $198,690 and in 1999 it had actual savings of $461,117. In 1999, its actual expenditures were $15,129. It expended these funds on the following programs:

- Camp Pilot; and
- One-Time Fee Assistance.

In 2000, York had an estimated $578,000 available for reinvestment as well as the 1998/99 carryover of $644,678. York is projecting expenditures of $672,409 in 2000. York's 2000 reinvestment strategy focused on the initiatives noted above as well as:

- Early Years Initiative;
- LEAP; and
- Community Initiatives.

Total 98/99 Actual Savings	1999 Actual Expenditures	Actual 98/99 Savings Carried over	2000 Estimated Savings	Total Accumulated Savings	2000 CMSM Expenditure Projection
659,807	15,129	644,678	578,000	1,222,678	672,000

Minimal spending in 1998 and 1999 was based on analysis of need and short turn-around time for spending the NCB reinvestment funds available. Council approval to spend NCB reinvestment funds is required. Implementation issues exist based on additional pressures placed on staff to allocate NCB funds in an equitable, fair and accountable manner.

For a breakdown of individual program spending and for further information on York's NCB reinvestment strategy contact:

Regional Municipality of York
17250 Yonge Street
Newmarket, ON L3Y 6Z1
Phone: (905) 731-0201 Fax: (905) 895-0847